



# *The Dragon Flyer*

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## FROM UFL TO CAPEX





## *The Dragon Flyer*

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**From Ulchi Focus Lens to the Capabilities Exercise, the 501st Military Intelligence Brigade remains vigilant in supporting the Ground Component Command's mission.**

Photos by SGT Lorin T. Smith





# The Dragon Flyer



## Commander's Corner

As always, I begin this November edition with thanks to all of you for your incredible efforts over the past three months.

Since our July edition, we have executed hundreds of hours of intelligence operations, participated in the theater exercises Ulchi Focus Lens '03 and Courageous Channel, installed a number of new systems, and knocked out three Battalion command inspections with great results.

The Brigade has hosted more than 400 ROK and U.S. visitors for the Capability Exercises, welcomed two new command sergeants major, greeted more than 270 new soldiers, enjoyed a great Organization Day, sponsored a wonderful United States Forces Korea Film Festival, and presented some awe-inspiring Mystery Briefs.

We have also received the Department of the Army 2003 Supply Excellence Award, the 2003 Chief of Staff of the Army Maintenance Excellence Award, the 2003 Intelligence and Security Command Soldier of the Year, and the 2003 Best Brigade Award for Reenlistment.

And that's just the beginning...

In that same time, we've also had an opportunity to meet and brief a number of very special guests, including GEN Leon J. LaPorte, the commanding general of Combined Forces Command and US Forces Korea; GEN Kevin P. Byrnes, CG, U.S. Army

Training and Doctrine Command; GEN Kim, Jong Hwan, chairman of the ROK Joint Chiefs of Staff; LTG Consumano, the CG of US Space and Missile Defense Command; LTG Charles Campbell, CG, Eighth United States Army; BG John Defreitas, J2, USFK and CSM Troy Welch, Command Sergeant Major for CFC, USFK and EUSA.

During each visit, "Red Dragon" soldiers and leaders have done a superb job making our visitors feel at home, introducing them to our capabilities and representing the outstanding soldiers in our formations.

We've done all this while being good ambassadors here in the ROK, excelling at the Primary Leadership Development Course, working hard to install all the new systems, and taking care of one another.

You can be proud of yourselves and one another.

It's been a very busy few months and you have been collectively superb!

Thanks to each and every one of you for your help with our very difficult mission.

In spite of relentless operational demands, some very, very, challenging living quarters, the distance from your loved ones, and our constant state of modernization, you always continue to be the kind of hard charging, highly-dedicated professional soldiers any unit would be



blessed to have.

I am very proud of all of you. I thank you for always rising to the challenge, day or night, to get the job done, and to do it right.

Despite the hardships, the pace and the need for flexibility, you have rolled up your sleeves, engaged your brain, and done some absolutely remarkable things.

This past quarter has been a great one for the 501st. I appreciate your selflessness and sacrifice.

Your spirit, discipline and motivation made all the difference, and make this Brigade a great team.

As we now lean into the winter months, I would tell you things will slow down but this is not the case.

First and 2nd Quarters are historically the busiest times of the year for us, as our ground forces up north begin their annual winter training.

*See "Colonel," Page 4*

*"Colonel" continued from Page 3*

In the coming days, as we prepare again for intelligence surge periods, deployments with the ROK army, and participation in the theater Reception, Staging, Onward Movement and Integration exercise, be ready to make a contribution.

With all of the new intelligence capabilities now available to us, this is definitely our year. Make it yours as well.

Remember GEN LaPorte's advice: Focus on the enemy every day and look for opportunities to tip and cue to other units to elimi-

nate our intelligence gaps, and to produce good intelligence.

Remain engaged – on the job, at physical training, in the barracks, in your college courses, and use this quarter to expand your understanding of the threat, of our MI capabilities, or yourself. Bring your talents to the table.

When you are not on the job, take the opportunity to get involved in our Brigade's Good Neighbor Programs or to hit the gym and pool.

I ask that you join your fellow soldiers in the dining facilities at Thanksgiving, at the Brigade Holiday Ball, on the Jingle Bell

Run and to get involved with your unit's holiday activities.

At no time of the year is your presence at our sponsored orphanages and schools more appreciated than the holidays, and it will ease your own stress of being separated from your family and friends back home. Plan on being part of it, and have some fun doing it!

Based on our singing performances last year, we could definitely use some fresh talent!

So set your schedule, plan your attack and get involved.

It's going to be a great quarter! I look forward to seeing you all.



Hello "Red Dragons!"

It is both a privilege and an honor for me to assume the duties as the Command Sergeant Major of the best military intelligence Brigade in the Army.

I proudly accept the responsibility for this Brigade, the officers, noncommissioned officers, soldiers and their families, and I will do whatever it takes to uphold standards, discipline and the traditions of this Brigade.

## Command Sergeant Major's Corner

Getting around soldiers and NCOs is uplifting for me. I draw from them and feel so good around them.

I can be tired, have worked 24 hours, and I'll go out and see a group of soldiers and I just feel strong. It gives me that extra power and energy.

I would like to take a few minutes of your very valuable time to talk about the role of our sergeant, leader, mentor, trainer and role model.

I can not differentiate between these roles; they are intertwined to the point of being one. Sergeant is your rank, but along with that comes the role of being a leader.

Whether you are a Team Leader, Squad Leader, Section Leader, or none of these, you are still a leader just by virtue of being an NCO.

Soldiers look up to you for achieving this envied position, and expect you to help them on the road to achieving the rank of

sergeant for themselves.

If you think back I'm sure each of you has had, or has, a role model.

This may have been as a child, adolescent, or now as a noncommissioned officer.

Now that you are a sergeant, whether you want it or not, you have become a role model for junior soldiers.

They look to you for help, guidance, and leadership.

Our soldiers are intelligent, well-motivated, and will tax the abilities of those appointed over them with their demands for aggressive, positive leadership to provide the guidance they need to become professionals

In my opinion, the greatest privilege is the honor of leading America's finest men and women both in war and in peace.

As I look across the "Red Dragon" Brigade, I see the future leadership of the US Army, and I must say, the future looks bright.



# 524th MI Battalion Hosts Prayer Breakfast

Unit "Comes to the Position of Attention Spiritually" with help from INSCOM chaplain

Story By SGT Lorin T. Smith

501<sup>st</sup> Military Intelligence Brigade

The position of attention is synonymous with many things in the Army: discipline, confidence, and now, the Holy Spirit.

More than 100 soldiers from the 501<sup>st</sup> Military Intelligence Brigade "came to the position of attention spiritually" during the 524th Military Intelligence Battalion's Prayer Breakfast Sept. 8 at the Dragon Hill Lodge.

While soldiers ate ham and eggs, biscuits and gravy and potatoes and sipped on coffee and orange juice, CH (CPT) Earl Vanderhoff, 524<sup>th</sup>'s chaplain, kicked off the event with a prayer, and turned the microphone over to LTC Raul Escibano, 524<sup>th</sup>'s commander. "Prayer gives us an opportunity to praise God," LTC Escibano said. "This is a great event because we are able to get credit for church, and it's a chance to focus our attention on spiritual fitness."

LTC Escibano talked about the different levels of fitness Army soldiers must maintain, which includes spiritual. He ended with a closing remark referring to the hundreds of thousands of soldiers serving all over the



Photos by SPC Thomas Duffner

**1LT Simone Jackson, SPC James Todd and SSG Jonathan Curtis, HHD, bow their heads for a prayer during the 524th MI BN's Prayer Breakfast at the Dragon Hill Lodge Sept. 8.**

world.

"Enjoy your breakfast and don't forget the men and women around the world serving their country like us – I wish them all a safe trip home," he said.

Then, 524th soldiers read either passages from the Bible or said prayers.

"Bless our NCOs who lead troops in peace time and conflict," said SFC Tawon M. Pierce, 524th. "Trust in us and have faith in our leadership over the soldiers."

The guest speaker, CH (COL) Janet Y. Horton, the Intelligence and Security Command's chaplain, told all who attended about the importance of "coming to the position of attention spiritually," which was the main focus of her speech.

"The three major faith groups believe in hear and obey," Horton said. "Hear, harken and listen has 1,548 references in the Greek and Hebrew scriptures and is uncountable in the Qu'ran."

She spoke about how when soldiers are at the position of attention, they are not talking, but listening.

"This is a good parallel to God, who says, 'You are not talking, you are listening to me.'"

CH Horton told the crowd a story about when she was the chaplain at the Army War College, a student was having problems with his daughter, who wasn't talking to him. He didn't know what to do, so he went to CH Horton and asked for her help.

"I said 'Go home, sit with your daughter and you are not going to talk. Have her talk to you, and don't say a word for 15 minutes,'" she said.

The next day, the student told her that his daughter talked to him for almost three hours,

and this was the first time they had really talked in three years. The daughter hugged him at the end, and their relationship drastically improved.

Another story CH Horton shared with the group was when Sept. 11 happened, soldiers from the Old Guard were brought to the Pentagon to help out Mortuary Affairs. The Mortuary Affairs soldier told all the Old Guard soldiers to take a step forward, tell them what they had to do, and if they didn't want to do it, take a step back.

"Well, the Mortuary Affairs soldier told them very matter-of-factly what they would find, how to identify remains, and it was very gory. By the end of the speech, all the Old Guard soldiers had stepped back," she said.

Then the chaplain on the scene told the Old Guard soldiers that their job was to find the remains of peoples' loved ones, take them out of the darkness and bring them into the light. At that moment, the Old Guard soldiers made a pact that they would not go into the decimated Pentagon without a chaplain and that if they did find any remains, they would kneel and pray on the spot.

CH Horton finished her speech with two prayers: one for the NCOs and the other for the firefighters involved with Sept. 11. She received a standing ovation when she finished, and was given a glass plaque.

Finally, COL Mary A. Legere, 501<sup>st</sup> MI BDE's commander, took a moment to echo CH Horton's words.

"Take time to stand at a position of attention spiritually by reflecting on your blessings and stop, breathe and reflect."



**Chaplain (COL) Janet Horton, INSCOM chaplain, speaks to the crowd about "Coming to the Position of Attention Spiritually."**

# CAPEX

## U.S. Army and ROK intelligence sold



Photo by SGT Lorin T. Smith

**More than 180 Republic of Korea army soldiers gathered with 501st Military Intelligence Brigade to take a group photo during the Brigade's second Capability Exercise 2003 at Camp Humphreys Oct. 29 and 30.**

**Story By SGT Lorin T. Smith**  
*501st Military Intelligence Brigade*

The 501<sup>st</sup> Military Intelligence Brigade hosted more than 100 "Red Dragon" soldiers and 180

Republic of Korea army soldiers during the second Capabilities Exercise 2003 at Camp Humphreys



Photo by SGT Lorin T. Smith

**524th MI BN Soldiers brief ROK soldiers on how the "Go" team operates.**

Oct. 29 at 30.

The two-day event provided both countries' intelligence soldiers and leaders with an in-depth look at the Ground Component Command's premier combined intelligence organization.

The majority of the ROK soldiers attending were from the ROKA Intelligence School, which was spearheaded by COL Yun, Chul, the school's director. Other organizations included the De-

fense Security Agency, the Defense Intelligence Command, the ROK Marine Headquarters, First and Third ROKAs, and Interoperability students.

Soldiers from each battalion in the Brigade presented systems briefings on the Airborne Reconnaissance Low-Multisystems (ARLM) airplane, Guard-rail Common Sensor, and all major deployable elements of the Brigade.

Participants viewed a live demonstration of the GCC's Deployable Intelligence Support Element, the Mobile Signal Intelligence Team, the Counter-Intelligence/Human Intelligence "Go" Team, and received specifically-tailored briefings on Aerial Exploitation Battalion support to Counter Special Operations Forces, CI/HU concept of support and the SIGINT challenges confronting Com-



# 2003

## Leaders see ins and outs of 501st MI BDE



Photo by SGT Lorin T. Smith

**CSM Frank A. Saunders prepares to place his hands on his heads to try to trip a "Simon Says" contestant up.**

bined Forces Command.

The ROK and U.S. personnel were also given a tour of Zoeckler Station and received briefings

about the Brigade and individual battalions.

In total, each participant received eight hours of instruction on

the 501<sup>st</sup> capabilities, and its role within CFC. At the end of the Brigade command brief, COL Mary A. Legere, 501<sup>st</sup> MI BDE's commander, gave the participants a quiz on what they had learned.

The ROKs finished the day with a fun game of "Simon Says" led by CSM Frank A. Saunders, Brigade Command Sergeant Major, and parting words by



Photo by SPC Eric Hauswirth

**COL Mary A. Legere shakes hands with LTC Kim, Hyng Suk commander of the 199th Ministry of National Defense Unit, during the second Capabilities Exercise 2003 Oct. 30.**

COL Legere.

Planned, coordinated and executed with precision and professionalism, the CAPEX demonstrations were once again an overwhelming

success, with all "Red Dragon" soldiers performing their duties with great pride and enthusiasm, creating a lasting and favorable impression with the visitors.



Photo by SPC Eric Hauswirth

**Soldiers from the 3rd Military Intelligence Battalion brief the Guardrail airplane and the Guardrail Relay Station during the CAPEX.**



Photo by SPC Eric Hauswirth

**501st MI BDE CSM Frank A. Saunders drops the remaining contestants in a game of "Simon Says."**

# UFL '03 Perimeter Defense Force

## 501<sup>st</sup> Soldiers Prove Themselves to Be Paragons of the Intelligence Community

**Story by CPT Robert J. Ozanich**  
*501st Military Intelligence Brigade*

During the Ulchi Focus Lens exercise, a major objective for the 527<sup>th</sup> Military Intelligence Battalion was enhancing the proficiency of its perimeter defense force (PDF).

For four grueling days of training, a myriad of skills were introduced and trained to a variety of Soldiers with different military operational specialties.

The training's focus was on orienting Soldiers to the terrain, which in this case was more than 100 acres of Zoeckler Station. The training finished with a rehearsal of the manning and

rotations of the PDF positions and a communications exercise.

On the second day soldiers were introduced to basic infantry battle drills such as movement to contact and squad ambush. The training assisted in preparing the soldiers for the force-on-force exercise to follow.

The third day of training began with refresher classes on common task training in first aid skills, followed by a situational training exercise with the 377<sup>th</sup> Medical Company Air Ambulance. During this event, Soldiers loaded and unloaded litter and ambulatory patients on and off a modified UH-60 Blackhawk.

On the last day of training, sol-

diers were familiarized with Zoeckler Station's base defense plan. They learned how to implement this plan and protect Zoeckler Station from any potential compromise. Finally, the exercise culminated with a force-on-force exercise.

The 607<sup>th</sup> Air Force Squadron provided an opposing force which probed the perimeter and gave the soldiers a realistic feel for what they would face during a night attack on Zoeckler Station.

The training event was very useful in helping to prepare the perimeter defense force for what they might face during real-world situations, and produced a variety of valuable lessons learned.



Photo by SGT Lorin T. Smith

**Soldiers from the 501<sup>st</sup> Military Intelligence Brigade get online to assault an objective as part of perimeter defense force training during Operation: Ulchi Focus Lens 2003 at Camp Humphreys.**



# Red Dragons at UFL '03

## 501<sup>st</sup> Military Intelligence Brigade Performs a Multitude of Roles

**Story By CPT Robert J. Ozanich**  
*501<sup>st</sup> Military Intelligence Brigade*

Ulchi Focus Lens 2003, the annual Republic of Korea and United States Combined Forces Command exercise, was held from Aug. 18 to 29 throughout the Korean Peninsula. The overall purpose of the exercise is to allow various command posts to rehearse their actions and coordination in order to be better prepared to execute their wartime missions.

Being the primary intelligence organization for the Ground Component Command, the Red Dragon Brigade is no stranger to the Ulchi Focus Lens exercise. Every unit in the Brigade played a vital role in helping the 501<sup>st</sup> Military Intelligence Brigade complete its mission to provide multi-discipline intelligence support to the exercise while still supporting on-going United Nations Command and Combined Forces Command deterrence activities.

The Red Dragons began the exercise with an alert and deployment. Most of the Brigade consolidated at Camp Humphreys for the exercise, while select elements of the unit moved to locations throughout the peninsula.

The Deployable Intelligence Support Element (DISE), primarily made up of soldiers from the 532<sup>nd</sup> MI Battalion, but supported with soldiers from each of the other battalions, set up operations at the Third Republic of Korea army Headquarters (TROKA). The DISE set up a battlefield visualization board, which allowed the TROKA commander to receive the same intelligence information as the CFC



Photo by SGT Lorin T. Smith

### PDF forces take positions along the perimeter during UFL '03.

commander. Overall, the DISE continued to strengthen ROK and U.S. interoperability.

The Aerial Reconnaissance Support Team (ARST) from the 3<sup>rd</sup> MI Battalion (Aerial Exploitation) deployed to the USS Chancellorsville off the coast of Korea. Along with aircraft from the Battalion, the ARST was able to provide real-time video to the USS Chancellorsville in support of Counter Special Operations Force missions. The same video-feed was directed to CP Tango for the first time ever, which allowed the CFC commander to watch the battlefield in real-time.

Meanwhile, the 524<sup>th</sup> MI Battalion was deployed to various locations on the peninsula supporting multiple customers. The Battalion provided force protection support to the ARST team as well as for the Universiade Games in Taegu. The Battalion also established intelligence links to the Second ROK army com-

mander in support of rear area operations.

The 527<sup>th</sup> MI Battalion and the 3<sup>rd</sup> MI Battalion conducted Perimeter Defense Force operations at Camp Humphreys. Select soldiers from the 532<sup>nd</sup> MI Battalion and Headquarters and Headquarters Detachment supported the PDF efforts. The 527<sup>th</sup> also practiced its detachment evacuation plans by conducting an aerial evacuation of Detachment K, with support from the 17<sup>th</sup> Aviation Brigade.

Despite all of these separate missions, the 501<sup>st</sup> was able to provide continuous exercise and real-world intelligence support to the Ground Component commander. The GCC-Combined Analysis and Control Center at Camp Humphreys, ran by soldiers of the 532<sup>nd</sup>, completed the bulk of this operation through its development and monitoring of the enemy situation. With the intelligence provided by the 501<sup>st</sup>, the GCC and CFC are better able to lead friendly forces to victory.

## Red Dragons' PDF Strikes With Fire During UFL '03

**Story by SSG Ali P. Rodriguez**  
501<sup>st</sup> Military Intelligence Brigade

The 501<sup>st</sup> MI Brigade recently conducted a Perimeter Defense Force exercise at Camp Humphreys during Ulchi Focus Lens '03 in order to fully implement and integrate the Brigade's defense plan for the 3<sup>rd</sup> and 527<sup>th</sup> Military Intelligence Battalion's sectors.

The exercise also included Soldiers from the 1998th Ministry of National Defense, 516<sup>th</sup> Personnel Support Battalion and the 46<sup>th</sup> Transportation Battalion. The Opposing Force was played by the 607<sup>th</sup> Air Force Squadron, which added to the realism.

The exercise, which lasted a total of three days, consisted of two days of individual and

collective training culminating with a capstone exercise. The training included reporting procedures, offensive operations, close quarters combat and MEDEVAC procedures using actual helicopters for the most realistic training possible. The scenario-based capstone exercise challenged both the units and the OPFOR to react and respond to each other in varying situations.

The 3<sup>rd</sup> and 527<sup>th</sup> MI Battalions regularly train their PDFs, but seldom do they train simultaneously with a common scenario and training objectives.

The needs for both their forces to work and communicate together are critical tasks during the Brigade's transition to war.

The main objective of this exercise was for soldiers at all levels to become familiar with tasks, as well as recognizing the importance of working together at



Photo by SGT Lorin T. Smith

**Soldiers learn MEDEVAC techniques during UFL '03.**

squad and battalion level.

It is extremely important that the units are able to coordinate operations and movements along their shared flanks for several reasons. They must be able to seamlessly integrate augmenting forces into their defensive plans and schemes of maneuver.

They must also have to track each others movements to prevent fratricide and identify enemy targets

that may move between their respective sectors. Most importantly they must communicate between themselves as well as with the Brigade Tactical Operations Center.

The soldiers who participated enjoyed the challenging and realistic training.

The scenario also left them with a better understanding of the rigors and difficulties that accompany combat operations.

## HHD Trains its Perimeter Defense Force Warriors

**Story by CPT Paul N. Bell**  
501<sup>st</sup> Military Intelligence Brigade

Nine soldiers from Headquarters and Headquarters Detachment participated and trained along-side other soldiers in a Brigade-wide Perimeter Defense Force exercise during the first three days of Ulchi Focus Lens 2003.

This exercise allowed soldiers to improve on their warfighting abilities and hone their leadership skills and provided added security to the unit's

intelligence collection-gathering equipment.

The HHD had two noncommissioned officers attached: SSG Jonathan Curtis and SSG Ali P. Rodriguez, who served as Observer Controllers for the exercise.

"The training gives each soldier a chance to improve their infantry skills as well as building esprit de corps with soldiers from the other battalions," Rodriguez said.

After the soldiers had practiced their skills, the exercise escalated to a deliber-

ate attack from the OPFOR.

PFC Kim, Myung Kyoo, said that there is a new sense of camaraderie between him and the other Brigade soldiers.

The training provided the Brigade commander a snapshot of the unit's overall ability to protect its organic intelligence resources, and demonstrated to each soldier how elements of the Brigade stationed in Yongsan fully integrate and augment the Camp Humphrey's base defense plan.



# Many Distinguished Guests Observe the 501<sup>st</sup> at UFL

Story by LTC Lisa K. Price

*532nd Military Intelligence Battalion*

Ulchi Focus Lens  
2003 is one of two premier theater-level exercises that involve extensive participation of on- and off-peninsula assets, organizations, and personnel. UFL means involvement of leadership from all levels inspecting and observing the units that provide commander's critical information requirements to make warfighting decisions. This year for UFL '03 was no exception with the level of senior leadership that took the time during the intense and busy exercise to visit the soldiers — both Republic of Korea and US — of the 501<sup>st</sup> MI Brigade as well as civilians and reserve augmentation. The list

was extensive and distinguished: Commanding General of USFK, GEN Leon J. LaPorte; Eighth Army Commanding General LTG Charles Campbell; Training and Doctrine Commanding General, GEN Eric Byrnes; Space and Missile Defense Commanding General, LTG Joseph M. Cosumano Jr., and USFK J2, BG John DeFreitas visited the Brigade throughout the course of UFL '03.

The visitors had the opportunity to recognize some of the outstanding performers of the Brigade for islands of excellence, supply and maintenance excellence, and support to the ROK armies. All generals and those that accompanied them were able to also observe many of our Soldiers working on their core skills in support

of both daily indications and warning intelligence operations and also the transition to war skills necessary to provide timely intelligence to war fighters. All distinguished visitors were able to visit the key elements of the intelligence operations at Camp Humphreys and receive a complete update on the initiatives and training objective that were designed for and embedded within the context of the UFL exercise construct.

Both GEN LaPorte and LTG Campbell — as commanding officers of U.S. Forces in Korea, visited the Brigade to give Soldiers direct feedback and inspiration on the level of excellence and effort provided by the intelligence professionals in the Brigade.

UFL gave a very focused environment to garner advice from all of our distinguished visitors as well receive their guidance on continuation and improvement of with our efforts with PMC and many of our other intelligence missions.

The importance of visitors from off-peninsula and from agencies that support our theater is never taken for granted.

The Brigade had the distinct privilege of hosting the U.S. Army TRADOC commander GEN Byrnes. He was provided a briefing and tour that included every

element of the 501<sup>st</sup>. Of interest to him was the level of proficiency of our Red Dragon soldiers on some of the most complicated tasks and mission requirements in the world.

As the Brigade worked through UFL '03, we received added support from elements of the Space and Missile Defense Command (SMDC). LTG Cosumano visited Camp Humphreys to assess the support the Army Spectral Operations Support Center (SORC) provided the theater. LTG Cosumano visited both the SORC and the other intelligence operations within the 501<sup>st</sup> MI Brigade.

His chief focus was elements that provide daily and exercise elements associated with Tactical Exploitation of National Capabilities (TENCAP).

He visited the soldiers on TENCAP hill and the soldiers at Yongin that run the daily Forward Area Support Terminal mission at Third ROK army.

Each distinguished guest visited the Brigade with a specific purpose—leadership. They also recognized that there are a number of ways they can assist the Brigade with the missions that are performed.

All pledged their advocacy of our efforts and paid great complements to the quality and hard work of the soldiers in the Red Dragon Brigade.



Photo by SFC Toni L. Santoro

**GEN Eric Byrnes, TRADOC commander, shakes hands with 501st soldiers during the UFL '03 exercise.**

## A Soldier's Life Aboard the USS Chancellorsville During CSOF

**Story by SGT David K. Coates**  
3<sup>rd</sup> Military Intelligence Battalion

On Aug. 11, I flew to a naval base in Japan to set-up the Aerial Reconnaissance Support Team on the USS Chancellorsville, a U.S. Aegis Cruiser. This had been done before for the Counter Special Operations Forces (CSOF) exercise in October 2002, but with different equipment aboard the USS Cowpens. So the company gadget guru, SPC Jonathan A. Tame, my company commander, CPT Michael D. Spake, and I set out for what would be a most memorable experience.

Once aboard the ship, we met with the ship's Operations Officer LT Stewert, and set out to mount antennas. We enlisted the help of one of the ship's electricians, ET3 Kwisnek. "Kwiz", for short, became our biggest asset as we began the difficult task of running cables throughout the ship. The difficulty was that everything in the ship, from cables to equipment, is hardwired into the ship's infrastructure. We had to run about 300 feet of cable from on top of the bridge (about 100 or so feet in the air) down to the Combat Information Center. This wasn't the easiest thing in the world to do. By following some of the ship's cables to the CIC using it's infrastructure, and climbing 250 feet in the air, we accomplished the mission in less than seven hours. We had successfully mounted three antennas onto the ship, but my fun aboard the USS Chancellorsville had only

begun.

The next day SPC Tame and CPT Spake departed while I stayed aboard the ship, for what was supposed to be only a couple of days. At first, I wasn't very busy. I checked my equipment to make sure that it worked, checked in with the company back in the rear, and

that was about all I had to do until the exercise.

Then I got invited to help PMCS torpedoes. It was by far one of the coolest things I have done in the military. You fill the tubes up with air, then pull the trigger, and Boom! You have successfully PMCS'd a Mark IV torpedo tube.



*Photo by CPT Michael D. Spake*

**SGT Coates climbs the mast on the USS Chancellorsville**



Once the exercise started, things got rather interesting. The weather became terrible, meaning that we were doing 25 knots into a 30 miles-per-hour headwind, which produced a very cool rolling effect in the ship. There were problems on the ground, on the plane and on the ship; there were problems everywhere. But we made it work and ultimately CPT Well, the commander of the USS Chancellorsville, got to see some very cool video of the OPFOR. Mission accomplished. All that was left was to tear down and deploy back to Camp Humphreys.

Redeploying was supposed to be simple. Arrangements were made to fly me off the day after the exercise, bound for Pohang, aboard the ship's helicopter. Well, Murphy was aboard the ship, big time. Since the weather was so bad, all the air assets except the plane had cancelled. The USS Chancellorsville departed a day early from the exercise and headed out to join a Battle group, without

telling me or any other Army personnel. Once I learned we were headed out to sea, we started looking for another way off. However, you can't exactly climb 100 feet into the air on a rolling ship without being crazy and have the CO's permission. I couldn't get my antennas off the ship and I wasn't going to leave them there. So I waited. And waited. And waited. Finally we came up with a plan. If the weather improves enough, I can get the antennas and LT Stewert will arrange for me to get off by Sea Hawk (SH-60, Navy's version of the Blackhawk). If that doesn't work, then I will wait until the ship gets back to port in Japan and get picked up there.

Well, there was a miscommunication somewhere and not everyone knew what was going on.

The day after I got my antennas off, LT Stewert says to me that they are going to fly me to the USS Carl Vinson, an aircraft carrier and catch a flight from there to Osan Air Force Base. After I arrived at the carrier, I found out my flight doesn't leave until the next day, bound for Pusan.

It sounds like Osan, but it isn't.

So now I am on the carrier and I call back and inform the company that I am going to Pusan tomorrow and they say that they will work something out to get me back. The next day, I arrive in Pusan after a lovely plane ride on a C-2, which is a small 20-seater twin-prop airplane that gets shot off the aircraft carrier. That was the best roller coaster I have ever been on. You go from 0-200 mph in about six seconds.

In Pusan, I get met by soldiers from the 524th Military Intelligence Battalion, and find out about the monsoon that is swamping everything around Camp Humphreys and Yongsan.

Now, I get to stay with them for awhile. After a couple of days, CSM Rose Matthews came down and I rode with her to Camp Carroll. Thankfully, I stayed only one night, so I am back at Camp Humphreys the next day.

In the end, all that I can say is that sometimes, no matter how well planned you think something is, Murphy loves a challenge and I imagine he wins a lot.



*US Navy Photo*

**The USS Carl Vinson**



*US Navy Photo*

**The USS Chancellorsville**

## The Benefits of Cultural Exchange

**The Reach Out and Read Program gives U.S. Soldiers the opportunity to be good neighbors**

**Story by CPT Jeff T. Gibbons and  
SGT Lillian A. Gilmour**

*527th Military Intelligence Battalion*

The Reach Out and Read Program is a weekly partnership program between the City Library of Pyongtaek and the 527th Military Intelligence Battalion. SGT Lillian Gilmour, from Company A, 527th MI BN, started the volunteer program from scratch this past spring.

The program recently started its second iteration on Sept. 12, and has expanded to include participants from all units at Zoeckler Station. The basic intent of ROAR is to provide English learning/

educational opportunities for Korean children using volunteers from Zoeckler.

Pyongtaek City is a dynamic, economically progressive city that looks forward to a bright future in trade and commerce. Pyongtaek's leaders also hope to build the cultural and educational programs for the city's population—which is already 350,000 and still growing. The library is eager to provide an English reading program for children, provided that there are positive and enthusiastic soldiers willing to volun-

teer from Zoeckler Station. Fortunately, there are volunteers who are willing to transcend the traditional cultural barriers with their spirit of activism and love of education.

The ROAR Program will connect Koreans and Americans through the promotion of education.

Since English language study is a requirement in Korean schools, the program provides invaluable exposure and stepping-stones for all participants, so English language training is always in high demand.

The ROAR volunteers provide challenging and fun lessons to Korean children every Tuesday for

one hour.

As Americans and soldiers, the volunteers from 527th MI BN and other units have fantastic opportunities to establish memorable first impressions for the local Korean children.

This is a highly beneficial exchange since the program encourages positive community relations through reading, teaching, and incentives. Moreover, the soldiers finish their tours in Korea knowing they made an international difference, and they leave with a realistic, first-hand understanding of how they can contribute and change the world.

At a ceremony at Pyongtaek City Hall on Sept. 2, the mayor of Pyongtaek recognized the battalion's contributions to community relations and cultural exchange by presenting tokens of appreciation to the Battalion Commander and Command Sergeant Major. In return, LTC Robert Harms, 527th MI BN's commander, presented the mayor with a certificate of appreciation recognizing the efforts of many citizens of the City of Pyongtaek to enhance the cultural awareness and community involvement of soldiers from the 527th MI BN.



Courtesy photo

**SPC Jennifer Bair, 527th Military Intelligence Battalion, teaches English to Korean children as part of the Reach Out and Read Program at the Pyongtaek City Library.**



# The Mystery Brief Program

**Soldiers solve the questions the Brigade wants answered**

**Story by CPT Justin LeBlanc**  
*501<sup>st</sup> Military Intelligence Brigade*

Thirteen soldiers from the four active battalions of 501<sup>st</sup> Military Intelligence Brigade competed in the quarterly Mystery Brief Program Sept. 5.

The Mystery Brief program is an event where junior soldiers determine a question which needs answering.

They then research the question using technical data, historical information and primary sources to reach the most probable answer to the question.

After collecting this information, they prepare a presentation on the subject that normally lasts from thirty minutes to one hour.

During the brief, the Brigade and Battalion commanders cross-examined the presenters in order to ensure the soldiers did adequate preparation and to demonstrate alternate ways of interpreting the same data which is a skill essential to the intelligence community.

The program has three purposes: It serves as an opportunity for analysts to identify problems that affect their section and then present a means by which to resolve them.

It also improves the Brigade's collection capabilities by assisting it in developing a roadmap for



Photo by SPC Thomas S. Duffner

**COL Mary A. Legere and CSM Frank Saunders present AAMs to the soldiers participating in the Mystery brief.**

progression into the future.

Finally, it shows both young soldiers and their leadership that the privates, specialists and corporals of the Brigade have the ability and knowledge to understand what goes on in the unit.

The briefing took place in two locations: the conference room in "The White House" and the Brigade Secret Compartmentalized Information Facility at Yongsan Garrison.

Presenters gave the brief to an audience of peers, supervisors and VIPs including the Brigade staff, the Battalion commanders and their sergeants major.

A couple of the topics discussed were the way to maintain effective staffing of the Military Police section of the 3<sup>rd</sup> Military Intelligence Battalion and the

differences in pay, promotion and leave between United States, Republic of Korea and North Korean soldiers.

Preparing for the event is an intense ordeal.

Soldiers train with the supervisors to develop the knowledge, poise and articulation necessary to effectively communicate their point.

They practice their presentations dozens of times in order to ensure it flows logically.

They also spend countless hours researching their topic and developing and editing their slides.

Due to the intense off-duty work needed to successfully complete a Mystery Brief, all competing soldiers are awarded an Army Achievement Medal presented by the Brigade commander.

# The Change of Responsibility Ceremony: Why it was a success

Story by SGM Lloyd C. Thornton Jr.  
*501st Military Intelligence Brigade*

The 501<sup>st</sup> Military Intelligence Brigade conducted a Change of Responsibility ceremony between Command Sergeants Major Randy N. McMillan and Franklin A. Saunders Aug. 11 at Seoul American High School's football field.

The ceremony was a great success and set the standards for how a Change of Responsibility should be conducted.

I credit the success of the ceremony to proper planning, coordination, rehearsals and execution.

All were equally important throughout the event and were executed to perfection.

Four In Process Reviews (IPR) were conducted during the planning and coordination phase.

The key personnel who attended the IPRs consisted of Battalion command sergeants major, Brigade staff section noncommissioned officers in charge, the S3 Operations sergeant, the Brigade Public Affairs Office and Protocol NCOs.

There was an IPR conducted each week until the actual ceremony.

During the IPRs all key personnel provided me an update on their areas of responsibility which were outlined in the Brigade Operations Order.



Photo by SPC Thomas S. Duffner

**CSM Frank Saunders receives the Brigade colors from COL Mary A. Legere during his Change of Responsibility ceremony Aug. 11.**

During this phase, the Brigade had more than 35 tasks to accomplish for the ceremony.

A ceremony checklist was used throughout this phase, which ensured that the Brigade would meet all required timelines.

After each IPR, the Brigade command sergeant major received a back-brief informing him of any changes that may have occurred.

Rehearsals are essential for all events.

Since the Brigade has two Battalions located at Camp Humphreys, only one full dress rehearsal was conducted with the Brigade as a whole.

This was not a problem due to the fact that the two Battalions were not tasked to perform any additional duties for the ceremony and their Battalion com-

mand sergeants major conducted their own drill and ceremony rehearsals.

As the Commander of Troops, I conducted three rehearsals with the Brigade Staff NCOIC's, which consisted of the S1, S3, S4, S6 and the Brigade Color Guard Team.

I also conducted rehearsals with the primary and alternate narrators, the Protocol NCO and the ceremonial party.

The soldiers and NCO's of the 501<sup>st</sup> Military Intelligence Brigade during the Change of Responsibility ceremony performed flawlessly.

Their actions displayed a sense of pride for the Brigades and Battalions, the command sergeants major, the guests and the soldiers of the Red Dragon Brigade.



## Legal Notes

### “Article 139 Claims”

**Story by CPT David J. Goscha**  
*501<sup>st</sup> Military Intelligence Brigade*

Many soldiers and leaders are not aware that Article 139 of the Uniform Code of Military Justice, allows commanders to withhold pay from a soldier who willfully damages or wrongfully takes another's property.

The withheld money is given to the victim as compensation for the loss.

If PFC Flintstone stole PVT Rubble's Nintendo 64, and tore up PVT Rubble's Pokémon card collection, the commander can assist PVT Rubble in filing an Article 139 claim.

PVT Rubble can make a claim against PFC Flintstone for the cost of

the stolen and damaged items. The commander can initiate and process this claim simultaneously with engaging either the courts-martial or Article 15 procedure to address PFC Flintstone's misconduct.

The outcome of disciplinary actions will not affect the outcome of an Article 139 claim.

It is very important for soldiers and leaders to respond quickly to Article 139 claims in order to ensure that soldiers still have available income to satisfy the claims or to prevent offenders from being separated from active duty with unresolved claims pending.

Here is how the process works: (1) Within 90 days of the offense (or discovery of the offense) the victim must submit

a written claim, which is forwarded to the Battalion commander who has jurisdiction over the alleged offense.

(2) The Battalion commander appoints an investigating officer to investigate the claim.

(3) If the investigating officer determines that the claim is valid, the commander will forward a memorandum to the Finance Office, directing that the Soldier's pay be withheld and paid to the victim in satisfaction of the debt.

If a soldier is eligible to file an Article 139 claim, immediately contact your chain of command, who can contact either the Command Judge Advocate at 723-4342 or the Claims Office at 724-8219 for further guidance.

## Chaplain's Notes

### “Positive Practice”

fulfillment and joy. At every opportunity, replace the negative thought patterns and destructive actions with positive, empowering, productive ones.

Give your best to life in the present moment. Not only will you enjoy the immediate rewards of your positive focus, you'll also be practicing to make the future even better. Practice spiritual fitness.

#### Church - What is it good for?

A church-goer wrote a letter to the editor of a newspaper and complained that it made no sense to go to church every Sunday. "I've gone for 30 years now," he wrote, "and in that time I have heard something like 3,000 sermons. But for the life of me, I can't remember a single one of them. So, I think I'm wasting my time and the pastors are wasting theirs by giving sermons at all."

**Story by CPT**  
**Earl W. Vanderhoff**

*524<sup>th</sup> Military Intelligence Battalion*

You are busy becoming whatever you practice most. Every moment is its own reward and is also practice for the moments that are to come.

Practice bitterness and you will become more embittered, or practice love and you will become more loving. Practice patience, focus, compassion and commitment, and these things will become valuable, powerful aspects of your life.

The negative habits you follow are destructive in the present moment and set you on course to be increasingly disappointed with the way your life turns out. So instead of practicing to achieve disappointment and despair, decide to practice

This started a real controversy in the "Letters to the Editor" column, much to the delight of the editor. It went on for weeks until someone wrote this clincher, "I've been married for 30 years now. In that time my wife has cooked some 32,000 meals. But for the life of me, I cannot recall the entire menu for a single one of those meals. But I do know this: They all nourished me and gave me the strength I needed to do my work. If my wife had not cooked these meals, I would be physically dead today. Likewise, if I had not gone to church for nourishment, I would be spiritually dead today!"

When you are down to nothing.... God is up to something! Faith sees the invisible, believes the incredible and receives the impossible! Thank God for our physical and our spiritual nourishment!

## Ms. Culley: The Financial Rock of the 501<sup>st</sup> MI Brigade

Story by MAJ Brenda L. Hickey  
501<sup>st</sup> Military Intelligence Brigade

"I prefer to work budget execution, because I feel like I can make more of a difference there", said Chony Culley, the Brigade Budget officer. That desire to make a difference shows in the quality of her work and in her interaction with members of the Brigade. According to MAJ Terrence Murrill, executive officer of the 532<sup>nd</sup> Military Intelligence Battalion, Culley was instrumental in the successful execution of the Battalion budget.

"As a new XO, coming into the unit during the fourth quarter, much support is needed to get through the rest of the fiscal year with respect to budgeting," Murrill said. "Due to Ms. Culley's efforts, we were and are able to accomplish our opera-

tion mission which is vital to the entire theater."

A civil servant for the last 20 years, Culley started out as a GS-4, working in the Commissary accounting department in Nurnberg, Germany. She worked at Fort Lewis for eight years, moving to Korea in 1994 to work at the 51<sup>st</sup> Corps Support Group. Since 1999, she has worked in the Brigade Resource Management Office, and has worked for four different resource managers.

She is the continuity; some would say the rock that keeps the Brigade's resources flowing.

She is the source of knowledge about what money can be spent on things, and if she doesn't know the answer herself, she knows how to find out. She is always willing to work late to accomplish the mission, often calling back



Courtesy photo

**Chony Culley (right), assisting Sue Sapatu (left), works hard to keep the Brigade budget on track.**

to the command's budget analyst at INSCOM Headquarters in Virginia late in the evening. Despite her hectic days, she always has a smile for those who come with questions or problems.

Budgeting is only a part of her active life. Her family is very important to her.

A Korean-American, she has eight brothers and sisters who live in Korea, and her mother lives about five hours south of Seoul. She stays active, often hiking to the top of

Cheong-gye Mountain with friends to enjoy an ice cream bar and the view.

Her son Joshua and his wife live in Washington State.

She will be visiting them in early December, to await the birth of her first grandchild.

She promises not to come back until the baby, a girl, makes her appearance.

For the sake of the rest of us, we all better pray the baby doesn't decide to wait too long.

## 527th MI Battalion Soldier Wins 8<sup>th</sup> Army Tennis Championship

Story By CPT Keith A. Cockrell  
527<sup>th</sup> Military Intelligence Battalion

2LT Steve Kwon from the 527<sup>th</sup> Military Intelligence Battalion, won the 2003 Eighth U.S. Army Men's Tennis Championship at Camp Hialeah in Busan, Republic of Korea, Sept. 19.

In the finals, 2LT Kwon defeated

PVT W.S. Jin (Area IV Champion) from Camp Walker 6-3, 6-0, to capture the title.

Leading up to Saturday's final, 2LT Kwon defeated both the Area I and Area IV champions in four straight matches to capture his first Eighth U.S. Army Championship.

Prior to receiving his commission in

2001, 2LT Kwon played four years of college tennis at the University of California-Riverside. He was ranked as high as 3<sup>rd</sup> in Doubles and 14<sup>th</sup> in Singles in Southern California.

The competition was tough and he would like to thank the soldiers of the 527<sup>th</sup> Military Intelligence Battalion for all their support and the opportunity to strive for excellence.





## Hall of Heroes

### *3<sup>rd</sup> Military Intelligence Battalion*

**CW5 Kenneth Collier**, 3<sup>rd</sup> MI BN, received a Letter of Achievement, a Certificate for Achievement for Safety and a plaque by LTG Charles Campbell, USFK commanding general, a Certificate of Achievement from MG John F. Kimmons, the Intelligence and Security Command commander and a certificate from the Army Safety Center, for safely flying 10,000 miles throughout his career on Oct. 21 at Camp Humphreys.

**SPC Douglas Wojtecki**, Mechanic, Company B, 3<sup>rd</sup> MI BN (AE), worked extended hours to ensure 100 percent accountability of 17 toolboxes (5100 tools); maintained mission of pre-flying aircraft for daily missions; and was a key member of the PDF, where he was recognized by the PDF commander for his endless enthusiasm and high motivation.

**SPC Sherlock Miller II**, POL specialist, HSC, 3<sup>rd</sup> MI BN (AE), spear-headed the vital task of providing essential fuel support during Ulchi Focus Lens for the entire Winged Vigilance Battalion. SPC Miller's superior work ethic and self-motivating attitude were crucial to the success of the POL section and for HSC during UFL.

**SGT Mark Baker**, military policeman, HSC, 3<sup>rd</sup> MI BN (AE), provided outstanding leadership working as a platoon sergeant for the Perimeter Defense Force (PDF) during the recent Ulchi Focus Lens exercise. SGT Baker's selfless service was a catalyst in the success of the PDF during UFL.



Photo by SGT Jessica Reese

**PFC Chuck Herzog, HHD**, receives an AAM from **COL Mary A. Legere** during the Brigade's UFL '03 awards ceremony at Camp Humphreys.



### *524th Military Intelligence Battalion*

The 524<sup>th</sup> Military Intelligence Battalion recognized these Soldiers for their outstanding achievement during Ulchi Focus Lens 2003: For tireless efforts establishing the first near-real-time automated CI/HUMINT reporting system providing an excellent Common Operating Picture to the warfighter, CI/HUMINT investigations, liaisons with ROK counterparts, liaisons with wartime units in the area of operations, conduct of skill-focused training, and performing the duties of leaders in their absence, the following soldiers were awarded the Army Achievement Medal: **2LT Bradley J. Isler** and **SGT Teuntra S. Nero** of Company B, **PFC Lee, Sang-Min** from HHC and **SPC Brian K. Hartley** from Company A.



### *527th Military Intelligence Battalion*

**2LT Steve Kwon**, of HOC 527th MI BN, won the EUSA Tennis Championship held during the week of Sept. 15 to 19.

**SFC Debra Tanacea** and **SGT Laura Burrows** of HOC, 527th MI BN, performed in an outstanding manner while working at CSSK-K during UFL. Their efforts and contributions to the fight were lauded by all that came in contact with them.

**SGT Danny Rogers** of HOC, 527th MI BN, was selected to play for EUSA after an outstanding performance on the Camp Humphreys softball team. He has since been selected for the U.S. Army Pacific team and will play ball in Japan in October. SGT Rogers was also just selected as the Camp Humphreys Athlete of the Month.

**SFC Eddie Grayson**, of HOC, 527 MI, has once again been selected as the 501st MI Brigade's Career Counselor of the Year and will represent the Brigade at the INSCOM competition, which he won last year.



### *532nd Military Intelligence Battalion*

The 532<sup>nd</sup> Military Intelligence Battalion recognized the following: outstanding Soldiers:

**SPC Michael Licavoli** — BN Soldier of the Year

**SGT David Quick** — BN NCO Of the Year

**SGT Tea, Moo Sohn** — BDE KATUSA of the Year



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